

DAVID BARSKE

CIO, STRATEGIC AI & TECH OPERATIONS, SYSTEMS & BUSINESS TRANSFORMATION LEAD

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I enter complex human, operational, informational and technological environments, define what real value actually means in that unique environment. I identify where and how this value is created, trapped or destroyed and build the systems, stories, documents, models, workflows and communications needed to facilitate and enhance stakeholder understanding, decisions and actions – maximising value and mitigating risk. My international experience spans across academia, SME, civil society, government, diplomatic, NGO, law-enforcement, corporate and consultancy environments. Much of my recent interest and skills focus has been on AI - as its exponential force-multiplier effects - offering unique opportunities to identify, extract and sustain long term value at comparatively low incremental cost.

PROFESSIONAL PROFILE

STRATEGIC TECHNOLOGY OPERATIONS, systems and business transformation lead with 15+ years' experience across founder-led business transformation, industrial operations, business and systems analysis, cybersecurity, digital forensics, executive decision support, university lecturing, strategic risk, intelligence analysis and the fight against transnational organised wildlife crime. I work best where value, information, risk, people, technology and operations intersect. **MY RANGE IS UNUSUAL**, but that is the point: factory-floor reality, boardroom decision pressure, cyber/forensic reasoning, intelligence discipline, systems analysis, university-grade noesis and AI-assisted execution all sharpen the same underlying capability - to fundamentally evaluate a process and then leverage information and people to systematically enhance value. I diagnose ambiguous, multi-layered and poorly structured environments; identify where value is/was/could be created or destroyed; and build the systems, outputs, models, workflows and communication that improve decision visibility and help leadership separate signal from noise. **KNOWN FOR MY CONSISTENCY**, commitment to value-seeking, reasonability and fairness, as well as professionalism and unusually high document, presentation and communication standards. I treat visual hierarchy, language precision, polish, aesthetics and information design as behavioural tools: reducing anxiety, increasing trust, improving adoption and helping executives make better decisions.

STRATEGIC OPERATING DASHBOARD

SEE REALITY DIAGNOSE WHAT IS ACTUALLY HAPPENING BENEATH POLITICS, NOISE, INCENTIVE DISTORTION AND INCOMPLETE INFORMATION.	CREATE VALUE FIND COMMERCIAL, OPERATIONAL, INFORMATIONAL, PSYCHOLOGICAL, BEHAVIOURAL & STRATEGIC VALUE OPPORTUNITIES.	BUILD SYSTEMS TURN COMPLEXITY INTO WORKFLOWS, DATA STRUCTURES, DOCUMENTS, DASHBOARDS, MODELS, TOOLS & IMPLEMENTATION RHYTHM.
COMMUNICATE CLEARLY CONVERT COMPLEX INFORMATION INTO POLISHED DOCUMENTS, PRESENTATIONS, BRIEFINGS AND DECISION-READY LANGUAGE.	TRANSLATE TECHNICAL VALUE BRIDGE EXECUTIVES, OWNERS, ANALYSTS, ENGINEERS, DEVELOPERS, SALES TEAMS, SUPPLIERS AND CLIENTS.	CONTROL RISK USE INTELLIGENCE DISCIPLINE, EVIDENCE HANDLING, CYBER AWARENESS AND FORENSIC REASONING IN COMPLEX ENVIRONMENTS.

BEST-FIT ROLES AND ENVIRONMENTS

ROLES	Technology Operations Leadership - Information Systems Leadership - Business Systems Transformation - Cybersecurity, Risk & Operational Governance - Executive Decision Support - Strategic Operations - Change Leadership.
ENVIRONMENTS	Owner-run and founder-led companies - Industrial & B2B services businesses - Scale-ups - Private groups - Consulting and advisory environments - Intelligence, Risk, Cyber / Forensic - Organisations where value exists but visibility, structure, communication or execution discipline lags behind complexity.
OPERATING EDGE	Useful where leaders need one person who can speak to owners, executives, engineers, analysts, developers, operators, sales teams, suppliers and clients without losing sight of money, risk, value, psychology or execution reality.

PROFESSIONAL EXPERIENCE

CIO / STRATEGIC OPERATIONS, INFORMATION SYSTEMS & BUSINESS TRANSFORMATION LEAD | BULKMATECH CAPE

May 2023 – May 2026 | Cape Town, South Africa | Formal title: Chief Information Officer

BROAD NON-TRADITIONAL CIO ROLE SPANNING TECHNOLOGY, INDUSTRIAL OPERATIONS, PRODUCT SYSTEMS, COMMERCIAL ENABLEMENT & EXECUTIVE DECISION SUPPORT IN OWNER-RUN EQUIPMENT MANUFACTURER.

- Directed enterprise technology, infrastructure and cybersecurity across manufacturing, finance, sales and service, aligning IT governance to commercial and operational priorities.
- Designed an AI-assisted configuration and quoting workflow that **reduced response times by up to 70%** and expanded the configurable machine range approximately fourfold, while retaining human validation and margin control.
- Rebuilt the internal shredder product line through configuration logic, supplier strategy, technical documentation and field-failure feedback, contributing directly to **more than R10 million in sales**.
- Used automated transaction analysis, exception testing and dashboard reconciliation to identify and **prevent nearly R1 million in avoidable losses** and strengthen management controls.
- Reduced selected supplier costs by up to 25% through benchmarking, should-cost analysis, vendor scoring and multi-source qualification.
- Productised recurring service offers and strengthened ERP/MRP workflows, master data, SLAs, tenders, quote packs, technical sales assets and remote-maintenance concepts.

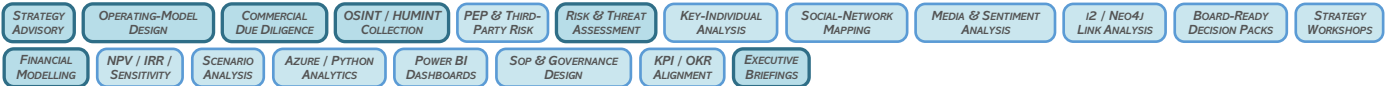
AI-ASSISTED CONFIGURATION	QUOTING AUTOMATION	HUMAN-IN-THE-LOOP CONTROL	MARGIN CONTROL	ERP / MRP WORKFLOWS	MASTER-DATA DISCIPLINE	SQL & DATA MODELLING	POWER BI DASHBOARDS	FINANCIAL EXCEPTION TESTING	SHOULD-COST MODELLING	SLA & TENDER DESIGN	B2B SALES ENABLEMENT	MARKET & COMPETITOR INTEL
VENDOR SCORECARDS	MULTI-SOURCE QUALIFICATION	PRODUCT-LINE DEVELOPMENT	TECHNICAL DOCUMENTATION	CAD & PROTOTYPING	SERVICE PRODUCTISATION	CYBERSECURITY & INFRASTRUCTURE	PROJECT MANAGEMENT	CHANGE ADOPTION	IoT / REMOTE MONITORING	EXECUTIVE DECISION SUPPORT		

BUSINESS STRATEGY & INTELLIGENCE CONSULTANT | INDEPENDENT / VARIOUS CLIENTS

May 2021 - Apr 2024 | Southern Africa

ADVISED FOUNDER-LED & OPERATIONALLY COMPLEX ORGANISATIONS ON STRATEGY, COMMERCIAL OPTIMISATION, RISK, OPERATING MODELS & EXECUTIVE DECISION SUPPORT.

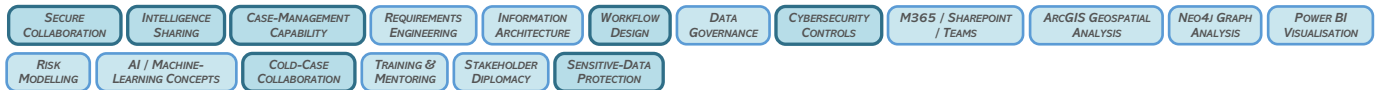
- Supported a complex, high-value international asset dispute using regional intelligence, key-individual analysis, social-network mapping, media review and sentiment monitoring.
- Conducted OSINT- and HUMINT-informed due diligence across Africa, including politically exposed procurement environments and higher-risk individuals.
- Repositioned a national security and risk-services business through strategic pricing and operating-model redesign, leveraging underused infrastructure to enable regional growth.
- Built financial models, scenarios, dashboards, SOPs, governance frameworks and board-ready decision packs using Azure, Python, Power BI and Excel, including NPV, IRR and sensitivity analysis.
- Produced foresight papers on political, economic, cyber and operational shocks, ransomware and digital-forensic readiness, while facilitating strategy, KPI and OKR alignment.

**DIRECTOR OF INFORMATION SYSTEMS | FOCUSED CONSERVATION**

May 2019 - Apr 2021 | South Africa (based) - Mozambique, Uganda, Congo, Angola, USA

BUILT SOPHISTICATED MULTI-DIMENSIONAL ANALYSIS CAPABILITY AS WELL AS INFORMATION-SYSTEMS & SECURE-COLLABORATION CAPABILITY SUPPORTING INTERNATIONAL STAKEHOLDERS WORKING AGAINST TRANSNATIONAL ORGANISED WILDLIFE CRIME.

- Designed secure collaboration, data-management and intelligence-sharing environments for dispersed teams handling sensitive operational information.
- Built workflows that improved cold-case collaboration, analytical continuity and the movement of information from collection to operational use.
- Integrated risk modelling, data visualisation, machine-learning and cybersecurity controls to strengthen intelligence capability and protect sensitive information.
- Led requirements and solution design for custom intelligence or case-management capability, using cloud collaboration and geospatial, graph and BI tools.
- Mentored cross-functional teams while navigating trust-sensitive NGO, donor and law-enforcement-adjacent stakeholder environments.

**HEAD OF RESEARCH & ANALYSIS | FOCUS AFRICA**

May 2017 - Apr 2019 | Pretoria, South Africa (based) - International Work (USA, Mozambique, Tanzania, Namibia, India, UK, France, Zambia, DRC and other)

STRATEGIC RISK, THREAT, SECURITY, CYBER, RESEARCH AND REGIONAL INTELLIGENCE SUPPORT ACROSS AFRICAN OPERATING ENVIRONMENTS.

- Built from scratch and then led a specialist research and analysis capability delivering strategic, cyber, physical-security and regional intelligence support across Africa and internationally – including converting a major US critical-infrastructure engagement into a repeatable, dollar-generating intelligence service while supporting tenders, product design, business development and cross-functional delivery.
- Developed a first-of-its-kind macro, meso and micro risk-and-threat assessment using ArcGIS, Python, SQL, graph analysis and real-time indicators.
- Recruited and led six analysts, establishing repeatable products, quality controls and client-delivery standards as a core commercial capability.
- Designed and ran a fusion centre for a major US utility's Atlantic Coast Pipeline programme, integrating cyber, physical, OSINT, social-media, community and political risk into live decision support.
- Produced intelligence requirements, collection plans, indicators and warnings, stakeholder maps, dashboards and executive briefings for complex operating environments.
- Established source-evaluation and estimative-language standards, plus a 24/7 watch-floor, alerting and crisis-escalation model.

**CO-FOUNDER & OPERATIONS DIRECTOR | ATRIDS SA**

Jan 2017 - Dec 2020 | Pretoria, South Africa (based)

CO-FOUNDED/OPERATED AN INTERNATIONAL CYBER-INTELLIGENCE & CYBERSECURITY BUSINESS SERVING BANKING, ENERGY & OTHER HIGH-RISK SECTORS.

- Developed proactive cyber-intelligence, threat-awareness, penetration-testing, advisory and specialist training services with partners in the Middle East and Europe.
- Worked with major financial institutions and sector stakeholders on intelligence sharing and translating emerging threats into practical defensive action.
- Led partnerships, business development, service design, proposals, technical-commercial positioning and cross-border delivery.
- Translated specialist cyber capability into executive briefings, training programmes and client-relevant commercial offerings.
- Applied MITRE ATT&CK, the Diamond Model and cyber kill-chain concepts, using SIEM, vulnerability-assessment and network-analysis tooling to structure threat reporting.
- Developed incident-response, threat-hunting, tabletop-exercise and control-mapping offerings aligned to NIST CSF and ISO 27001.

**HEAD OF ANALYSIS | RHULA INTELLIGENCE SOLUTIONS**

Jul 2014 - Apr 2017 | Maputo, Mozambique (based) - International work across Africa.

INTELLIGENCE, ICT & SECURITY / RISK ENVIRONMENT WORKING WITH NGO, GOVERNMENT, DIPLOMATIC, LAW-ENFORCEMENT & CORPORATE CLIENTS ACROSS EAST-AFRICA AND INTERNATIONALLY.

- Led intelligence, ICT and risk-analysis delivery for corporate, NGO, government and law-enforcement-related clients operating across Africa.
- Enabled risk-informed decision support for shipping, energy, hospitality & mining clients using analysis, regional networks, visualisation & business intelligence.
- Designed and delivered analyst training on criminal networks, evidence, uncertainty, link analysis, critical thinking and operationally useful intelligence products.
- Supported transnational organised-crime and wildlife-crime research with the Joaquim Chissano Foundation, contributing to work presented at CITES CoP17.
- Developed executive briefings, threat and risk assessments, stakeholder maps, network products, maritime dashboards and recurring warning products.
- Applied structured analytic techniques including ACH, key-assumptions checks, indicators and signposts, scenarios and red-team methods, supported by i2, ArcGIS, Palantir and Semantica.

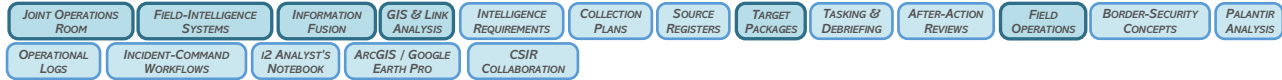


INTELLIGENCE OPERATIONS SPECIALIST | PATHFINDER

Jun 2013 - Jun 2014 | Kruger National Park, SSW and Surrounds, South Africa

ESTABLISHED FIELD-INTELLIGENCE SYSTEMS & JOINT OPS ROOM SUPPORTING ANTI-POACHING & ORGANISED-CRIME INVESTIGATIONS IN THE LARGER KRUGER NATIONAL PARK AND SURROUNDING AREAS.

- Integrated intelligence collection, link analysis, GIS and information fusion to support target development, operational coordination and field decision-making.
- Worked with the CSIR on rapid-response and information-sharing concepts relevant to national security, border security and organised crime.
- Built practical reporting rhythms, operational logs, briefing products and information flows for a joint operations-room environment.
- Developed intelligence requirements, collection plans, source registers and target packages, connecting fragmented data, human sources and field reality.
- Supported tasking, debriefing and after-action review using i2, ArcGIS, Google Earth Pro, Palantir and related field-intelligence tools.

**BUSINESS ANALYST & PROJECT MANAGER | VARIOUS CORPORATE CLIENTS**

Jan 2011 - May 2013 | Cape Town, South Africa

DELIVERED BUSINESS ANALYSIS, BUSINESS INTELLIGENCE, SYSTEMS IMPLEMENTATION, DIGITAL-FORENSIC-READINESS AND PROJECT SUPPORT ACROSS MAJOR SOUTH AFRICAN CORPORATE ENVIRONMENTS.

- Supported Old Mutual, Standard Bank, Pick n Pay and other clients with business analysis, BI, database design, ERP deployment, mobile-security policy and digital-forensic-readiness programmes.
- Elicited and analysed requirements, translating them into process models, data models, system specifications and implementation artefacts.
- Developed business cases, stakeholder workshops and process-improvement recommendations while bridging business and development teams.
- Produced BRDs, functional specs, user stories, acceptance criteria, traceability matrices, UAT plans using BPMN, as-is/to-be, gap, root-cause & RACI analysis.
- Supported solution design, governance, testing, deployment and change in Agile/Scrum and PMBOK environments, including SAP and Microsoft Dynamics work.

**LECTURER & RESEARCHER | UNIVERSITY OF CAPE TOWN - DEPARTMENT OF INFORMATION SYSTEMS**

Jan 2010 - Dec 2012 | Cape Town, South Africa

LECTURED, RESEARCHED AND BUILT CAPABILITY ACROSS ANALYTICAL, TECHNICAL AND PROJECT-BASED INFORMATION SYSTEMS SUBJECTS AT THE UNIVERSITY OF CAPE TOWN.

- Lectured business and systems analysis, BI, SQL, database development, ERD, UML, process modelling, project management, systems development, digital forensics and cybersecurity fundamentals.
- Helped design and implement the CapaCITI / UCT Postgraduate Diploma in Business and Systems Analysis, strengthening the translation between business needs and technical delivery. Mentored undergraduate, honours and postgraduate students in converting ambiguous problems into requirements, business cases, models, specifications and working outputs.
- Supervised community IT, social-upliftment, mobile and social-media application projects, with assessment rubrics, capstone governance and industry-linked project briefs. Contributed to research in digital forensic readiness, green IS and health information systems, while teaching Agile, SDLC, test planning and UAT across SQL, .NET, Java and web stacks.

**EXPERIENCED WITH THE FOLLOWING TOOLS, PLATFORMS & METHODS**

AI, LLMS & WORKFLOW AUTOMATION	ChatGPT, Claude, Gemini, Perplexity, NotebookLM, OpenAI Codex, Gemini Code Assist, prompt design, AI-assisted analysis, AI-assisted drafting, semantic mapping, workflow logic, n8n, Google Apps Script.
SCRIPTING, DATA HANDLING & TECHNICAL EXECUTION	Python, PowerShell, Visual Basic / VBA, JSON, XML, Markdown, terminal / CLI execution, basic code review, structured data transformation.
BUSINESS ANALYSIS & REQUIREMENTS	Business analysis, requirements analysis, business cases, stakeholder analysis, process discovery, user stories, specification writing, requirements modelling, business-to-technical translation.
PROCESS, OPERATING MODEL & GOVERNANCE	Process modelling, SOPs, operating model design, role logic, decision rights, governance frameworks, workflow control, implementation rhythm, accountability structures.
SYSTEMS ANALYSIS, MODELLING & ARCHITECTURE	Systems analysis and design, UML, ERD modelling, information architecture, database design, systems thinking, web application concepts, GraphQL concepts.
ERP & ENTERPRISE SYSTEMS	ERP deployment exposure, SAP exposure, Microsoft Dynamics, enterprise process alignment, systems implementation support.
DATA, BI & DECISION SUPPORT	Excel, Power BI, SQL, Microsoft Access, Tableau, QlikView, FusionCharts, dashboards, KPI logic, reporting architecture, financial models, scenario models, margin analysis, pricing logic.
CLOUD & DATABASES	Microsoft Azure, Google Cloud Platform, relational databases, Neo4j, DBeaver, database administration exposure, cloud-enabled analytical structures.
CYBERSECURITY & DIGITAL FORENSICS	Cybersecurity strategy, cyber intelligence, information security, data protection, mobile security policy, penetration-testing exposure, digital forensic readiness, Kali Linux, Wireshark, Nmap, Autopsy, FTK Imager, EnCase.
INTELLIGENCE, GIS & STRUCTURED ANALYSIS	OSINT, HUMINT, social media intelligence, structured analytic techniques, link analysis, target/network analysis, Analyst's Notebook, Palantir, Semantica, QGIS, ArcGIS, Google Earth Pro, risk modelling, evidence-led reasoning.
INFRASTRUCTURE & NETWORKING	Windows, Linux / Ubuntu, VPNs, SSH, SFTP, Docker, VMware / VirtualBox, network routing concepts, infrastructure support, vendor management.
PROJECT MANAGEMENT & COLLABORATION	PMP-certified project management, PMBOK Guide, Agile / Scrum, Microsoft Project, Gantt charts, Trello, Microsoft Teams, Slack, SharePoint, Google Workspace.
DOCUMENTS, PRESENTATIONS & EXECUTIVE COMMUNICATION	Microsoft Word, PowerPoint, Google Docs, Google Slides, executive briefings, structured written feedback, document design, information design, visual hierarchy, presentation logic, quality review.
DESIGN, DIAGRAMMING & VISUAL EXPLANATION	Microsoft Visio, draw.io, Mermaid, GIMP, Paint.NET, technical diagrams, process diagrams, system diagrams, visual explanation.

ENGINEERING, CAD & INDUSTRIAL SYSTEMS	Industrial equipment systems thinking, shredder and baler configuration support, technical documentation, SolidWorks, FreeCAD / open-source CAD, modular prototyping, Raspberry Pi-linked concepts, system diagnostics, decision-framework design.
TEACHING, FACILITATION & CAPABILITY DEVELOPMENT	University lecturing, curriculum design, workshop facilitation, one-on-one capability development, student project supervision, technical explanation, mentoring, public speaking.

EDUCATION, PUBLICATIONS, PRESENTATIONS & AWARDS

- Master of Business Science (*Information Systems*) - Thesis & Coursework — University of Cape Town, **2010 - 2011**
- Honours in Business Science (*Information Systems*) - Thesis & Coursework — University of Cape Town, **2009**
- Bachelor of Business Science (*Information Systems*) - First Class — University of Cape Town, **2006 - 2008**
- BEng (*Electronic Engineering*) — University of Pretoria, **2004 - 2005 (transferred)**.
- IEB Matric Distinction (*Academic Honours*) — St Stithians College - Johannesburg, **2001 - 2003**

PUBLICATIONS:



A Digital Forensic Readiness Framework for South African SMEs
Information Security for South Africa (ISSA), 2010. (Barske, D., Stander, A. and Jordaan, J.)

AWARDS:



Microsoft Imagine Cup Finalist (2008)
(Grootbos Foundation Development Project)

PRESENTED AT:



- **CITES COP17**
(World-Largest Wildlife Conference)
- **African Business Continuity & ER Summit**
- **Institute for Security Studies (ISS)**
- **US CAPSTONE** General and Flag Officer Course

CERTIFICATIONS:



Project Management Professional (PMP) - Project Management Institute (PMI)

Certified Information Systems Auditor (CISA) - previously certified (expired)
Information Systems Audit and Control Association (ISACA)

SELECTED HIGH VALUE-CREATION EXAMPLES

AI-ENHANCED VALUE CREATION Designed and implemented an AI-assisted shredder configuration and quoting engine that reduced response times by up to 70% and expanded the configurable machine range approximately fourfold without increasing underlying product or quoting complexity. Recombined a controlled set of base configurations against material, throughput, site and budget constraints to produce faster, more consistent and commercially viable solutions while preserving human validation and margin control.	HIGH DOCUMENTATION & COMMUNICATION STANDARDS Produced executive-ready reports, briefings, presentations, frameworks, written feedback, client-facing documents and sales material where structure, clarity, visual hierarchy and judgement affects trust, adoption and decision usefulness. Having valuable information is not enough - It must be communicated in a way that maximises its impact! This included technical-commercial documents, strategic reports, analytical outputs, sales packs, tender supports, training materials and boardroom-ready communications that impacted real change.
FINANCIAL CONTROL & LOSS PREVENTION Used automated transaction analysis, exception testing and dashboard-based reconciliation to identify and prevent nearly R1 million in losses, including commission overpayments and accounting-capture errors. Improved financial visibility, control discipline and confidence in management information.	TECHNICAL-COMMERCIAL TRANSLATION Converted trapped technical and operational knowledge into repeatable product language, quote structures, configuration logic, decision rules, sales material and client-facing documentation. This made complex industrial machinery easier to explain, price, sell, support and manage, while improving the credibility of technical discussions with clients, suppliers, sales staff and internal decision-makers.
SUPPLIER COST & MARGIN IMPROVEMENT Key supplier costs reduced by up to 25% through cost benchmarking, should-cost analysis, structured vendor scoring and multi-source qualification. Strengthened negotiation leverage, lead-time visibility, quality discipline and margin protection across machinery components, materials and service providers.	INDUSTRIAL PRODUCT-LINE CREATION Created the shredder product line at Bulkmatech Cape from the ground up, replacing external dependency with a repeatable internal commercial capability. Built the configuration logic, supplier strategy, technical documentation and field-feedback cycle that unlocked more than R10 million in sales from a product category the business had not previously offered.
STRATEGIC SLAS & RECURRING-REVENUE STRATEGY Recommended and supported a strategic shift beyond once-off equipment sales toward service-level agreements (SLAs), rental-machine logic and owned-machine asset leverage. This created stronger recurring-revenue thinking, improved commercial flexibility and gave the business better options for clients who needed operational solutions faster than full machine-build cycles could provide.	ANTI-POACHING OPS ROOM & INTEL CAPABILITY Set up and operated anti-poaching intelligence systems and a joint operations room in the Kruger National Park environment. Combined tools for analysis, GIS, structured information fusion and intelligence processes to support target development, operational coordination and decision-making under pressure. Built a free High-Impact Open-Source toolkit that was shared with partner organisations across Africa, and used to help empower the men and women fighting at the front lines.
INTELLIGENCE SERVICE-LINE CREATION Converted a multi-month US energy-infrastructure risk engagement into a new dollar-generating intelligence service. Recruited and led six analysts, integrating cyber, physical, OSINT, social-media and community risk through ArcGIS, Python, SQL and graph-based analysis, establishing research and analysis as a core company capability.	UCT CAPABILITY DEVELOPMENT Lectured Information Systems at the University of Cape Town and helped to design and build the CapaCITI / UCT Business and Systems Analysis programme. Helped students convert vague business problems into structured requirements, process models, data models, business cases, specifications and project outputs, with particular focus on the translation layer between business users, analysts and developer teams.
SECURE INTELLIGENCE-SHARING SYSTEMS Designed a unique secure intelligence-sharing and analysis environment supporting anti-wildlife crime operations, cold-case collaboration, dispersed teams and sensitive-information protection. The work required practical judgement across technology, trust, information security, operational usefulness and stakeholder coordination in high-risk conservation and organised-crime environments. Ultimately contributed to the arrest of three of the most influential wildlife criminals ever apprehended.	REAL WORLD DIGITAL FORENSIC READINESS Worked across cyber intelligence, cybersecurity advisory, mobile security policy, information security, data protection and digital forensic readiness, including publication of a digital forensic readiness framework for South African SMEs. This took forensics out of the hands of corporates and made it accessible to even the smallest operator. Applied forensic and cyber-risk thinking to business continuity, governance, risk preparation and practical evidence-handling concerns.